EBARA IR Day 2024



Session 2

Hydrogen-Related Business Progress and Future Outlook

October 9, 2024

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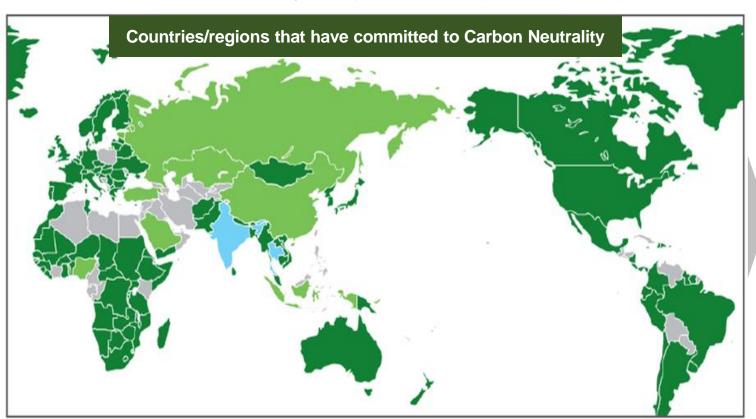
Looking ahead, going beyond expectations *Ahead* > *Beyond*

EBARA CORPORATION

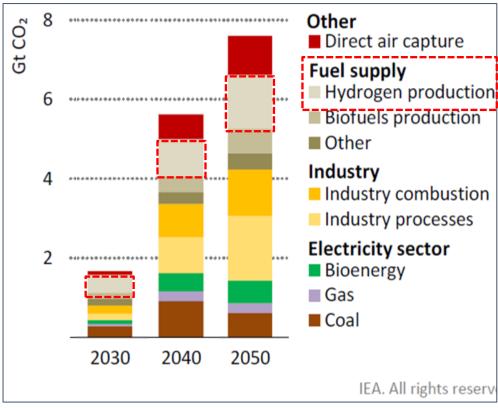
Global Greenhouse Gas Reduction/Carbon Neutrality (CN) Efforts and the Role of Hydrogen



- Reducing 88.2% of global CO₂ emissions in 154 countries and regions worldwide
- Countries with commitments by 2050 (144 countries/regions, 42.2% reduction in CO₂)
- Countries with commitments by 2060 (China: 28.4%, Russia: 4.2%, etc.)
- Countries with commitments by 2070 (India: 6.9%, etc.)



- Hydrogen will contributes to roughly 20% of global CO₂ reductions
- 0.46Gt in 2030, roughly 150 times the 0.003Gt of 2020
- Increase to 1.36Gt in 2050, roughly 20% of the total

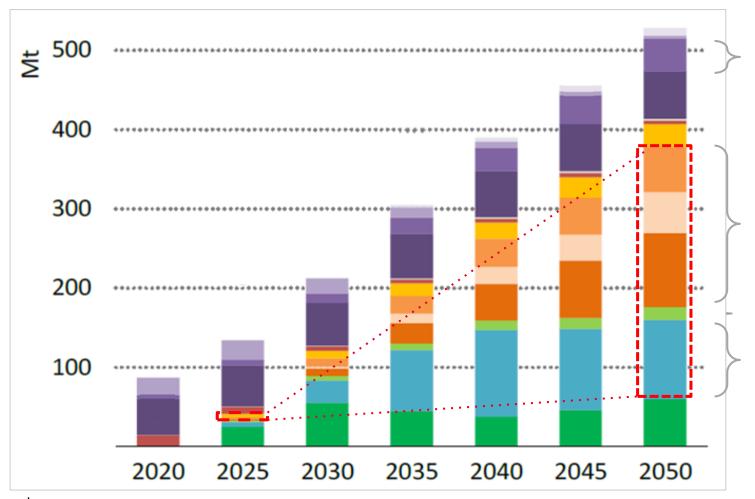


Source: Japan's Energy 2022/02 P5

Direction of Global Hydrogen-related Energy Utilization



- Hydrogen use will increase by more than six-fold in 2050 compared to 2020
- The fields of power generation and transportation are projected to account for nearly 60% of all hydrogen consumption



Usage destinations for each main category

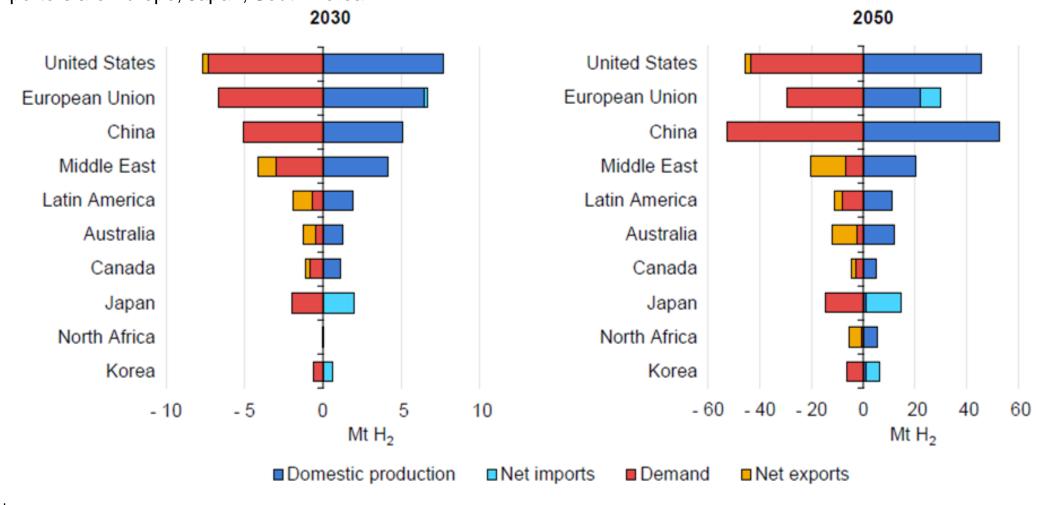
Steel ⇒ From blast furnace to green steel

- Ships (hydrogen carriers, hydrogen fuel ships)
- Aviation (hydrogen aircraft (combustion type, FC type))
- Automobiles (commercial vehicles, trucks, buses, etc.)
- Buildings (fuel cells, air conditioning, etc.)
- Power generation (hydrogen gas turbines (including ammonia))

Global Supply and Demand Balance for Hydrogen



- Demand for hydrogen-related energy is expected to increase by 5x to 10x in each region
- Exporters include North America, Middle East, Latin America, Australia, Canada, and North Africa.
 Importers are Europe, Japan, South Korea



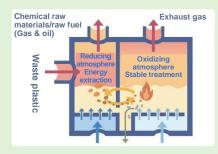
Main Hydrogen-related Technologies Promoted by our Group



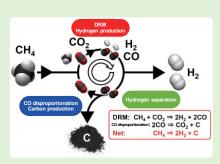
Make

Transport

Use



Waste plastic, etc. chemical recycling



Turquoise hydrogen production

Converting methane (CH4) to hydrogen (H) and carbon (C)



-253°C Liquid hydrogen centrifugal pump



Hydrogen gas compressor



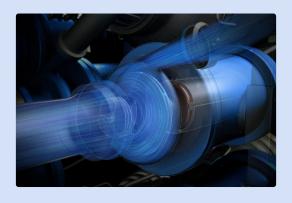
Ultra high-pressure plunger pump

pump





Hydrogen-powered absorption chiller/heater



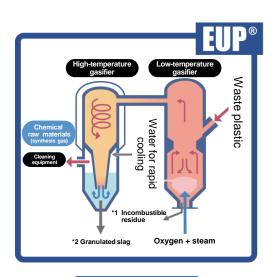
Rockets/hydrogen aircraft pumps

Process Development to "Make" Clean Hydrogen



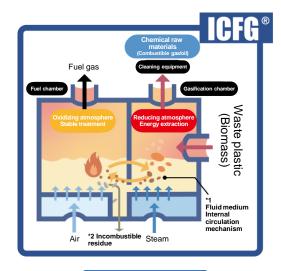
Two types of chemical recycling to make hydrogen

EUP®*1 (development completed) (Ebara-Ube Process)



- License granted to JGC HD
- Project for hydrogen production from waste plastic **Currently receiving inquiries** concerning projects, etc.

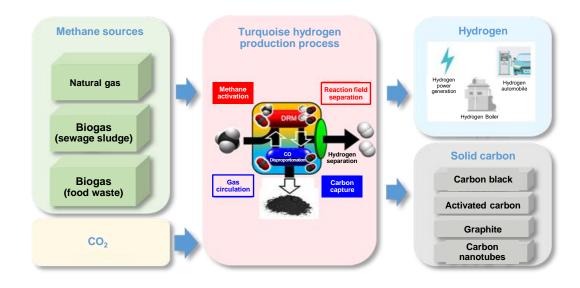
ICFG®*2 (undergoing validation) (Internally Circulating Fluidized-bed Gasifier)



- Garnering attention as a recycling technology to replace waste-fueled power generation
- Pilot test facility is currently being constructed on Ebara land in Sodegaura, Chiba Prefecture

Separates clean hydrogen and carbon from methane

Turquoise Hydrogen Production (in development)



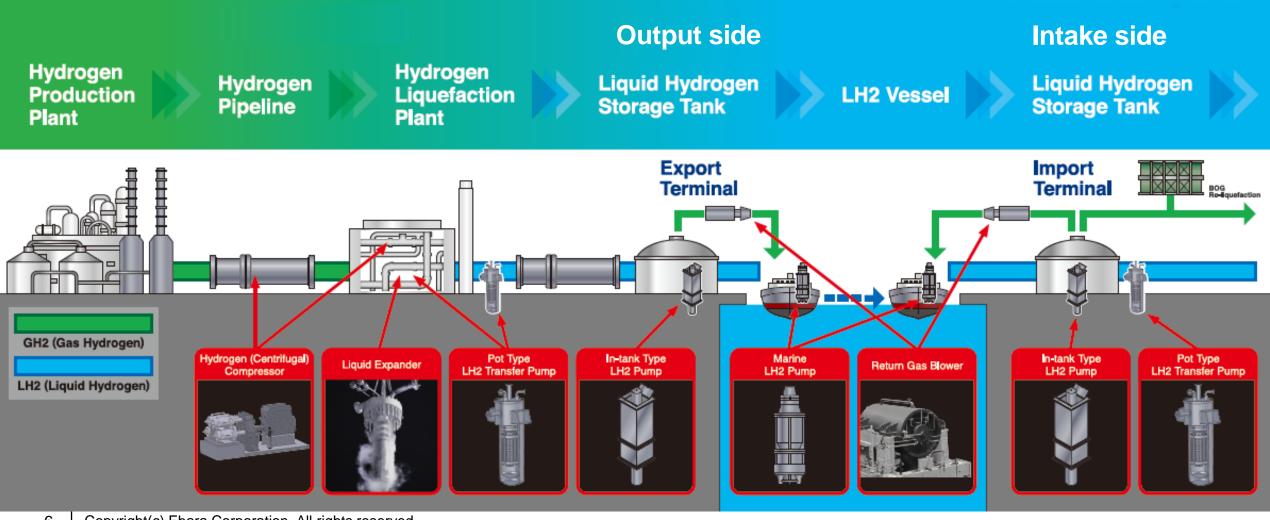
- Confirmed that hydrogen and solid carbon can be separated
- Achieved continuous operation of DRM reactor for 50 hours

(2024 goal of 100 hours)

Rotating Equipment is Essential in the Hydrogen Transport Supply Chain



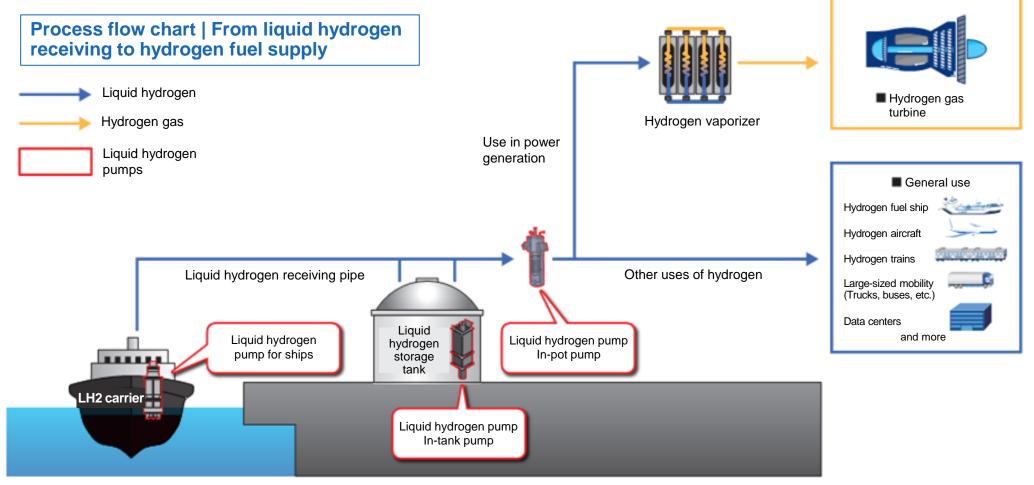
- Building a liquid hydrogen supply chain is essential for shifting to liquid hydrogen from the utilization and export/import of LNG
- "Connect" with -253°C liquid hydrogen pump, -240°C return gas blower, hydrogen gas compressor, etc.



Liquid Hydrogen Boost Pump for Hydrogen Gas Turbine Power Generation (example)



- There are expectations that LNG power plants will shift to hydrogen mixed-fuel and hydrogen-only combustion, particularly in Japan. Liquid hydrogen pumps will play an important role in this shift
- Hydrogen gas turbines require high-pressure supply, and high-pressure liquid hydrogen pumps developed by Ebara will
 prove to be essential

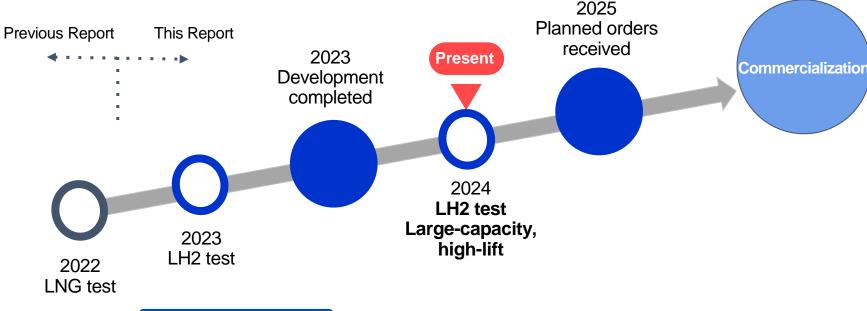


Development Progress for Liquid Hydrogen Pumps (Centrifugal)



- Since 2023, we are conducting advanced development to capture global needs for liquid hydrogen pumps
- Anticipating demand for liquid hydrogen pumps in various applications, including small-flow, large-flow, and high-pressure, as well as for use on land and ships





Update Information

- 2023 LH2 test: Real fuel test (-253°C) conducted at JAXA Noshiro Rocket Testing Center
- 2023 completed development: Conducted data verification and product design, and launched sales of first model
- 2024 LH2 test: Development and testing carried out to meet needs for higher pressure and larger capacity
- 2025 Orders received: Aiming to receive orders for real-world projects

Progress on Plunger Pump (Reciprocating Type) for Hydrogen Stations

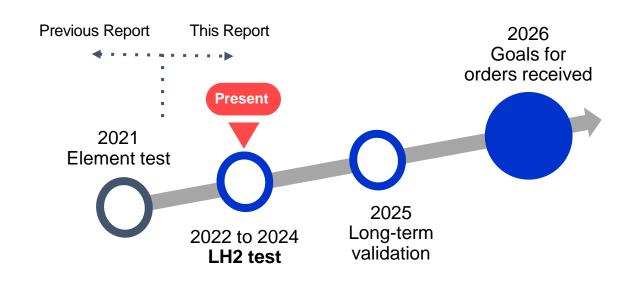


- Start liquid nitrogen and liquid hydrogen tests between 2023 and 2024, and aim for long-term validation in 2025
- The station market to trend upward from 2025 in North America (especially California), the EU, South Korea, etc.



Liquid hydrogen plunger pump

Compared to gas pressure models, liquid models are superior in terms of space efficiency, continuous filling capacity, reduced filling time, and energy savings, making them advantageous for large-scale mobility applications



Update Information

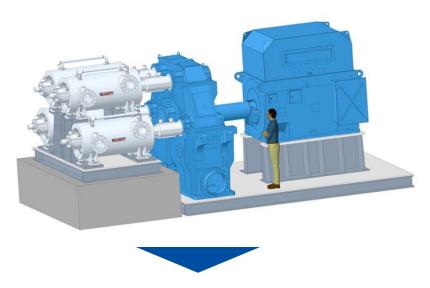
- 2022-2023: Liquid hydrogen test conducted using actual model
- 2024: Planning element tests and liquid nitrogen tests using improved model
- 2025: Aiming for long-term validation through liquid hydrogen test using improved model

Progress on Hydrogen Compressors and Ammonia Pumps (Energy Company)



Pipeline connecting compressors

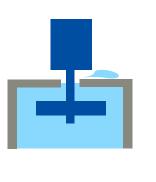
Expectations for hydrogen gas pipelines in wide-area supply chains such as North America



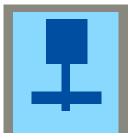
- Elliott developed Flex-OP hydrogen compression solution in 2022
- Our Group is collaborating to develop a next-generation model that enables 100% hydrogen
- Currently conducting sales to receive orders and build a regional supply chain

Leak-free ammonia canned pump

Global expectations for ammonia power generation and large capacity hydrogen carrier





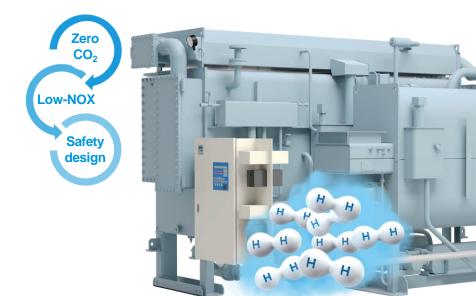


- 2023: Developed a leak-free ammonia pump
- 2023: Successful LPG test of in-tank pump for ammonia
- 2024: Successful fueled operation at demonstration plant

"World's First" Hydrogen-powered Absorption Chiller/Heater that Uses Hydrogen in Building Air Conditioning



- Collaborated with EBARA REFRIGERATION EQUIPMENT & SYSTEMS (ERS) to develop the world's first hydrogen-powered absorption chiller/heater in 2023
- Achieving zero CO₂ emissions by changing the fuel of conventional gas and oil absorption chiller/heater to hydrogen



Zero CO₂ emissions from fuel combustion

Safe design (low NOx, blowback prevention)

Packaged and equipped with energy saving controls

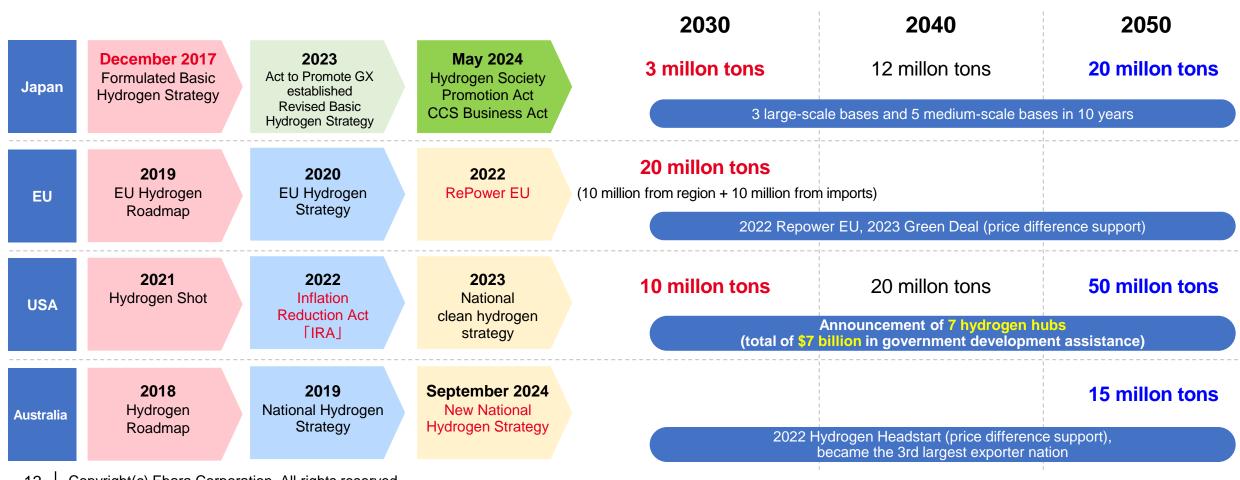
Update Information

- Developed hydrogen-powered absorption chiller/heater in 2023
- Conducting continuous test run since August 2024
 (Tokuyama Cultural and Sports Center, Shunan City, Yamaguchi Prefecture)
- Increasing number of inquiries from local governments, developers, and private companies regarding use in nextgeneration air conditioning equipment
- Scheduled to start selling as a system (ERS) that is ready for hydrogen use

Global Hydrogen Strategy and Hydrogen Market Growth



- Starting with Japan's Basic Hydrogen Strategy in 2017, hydrogen strategies were formulated around the world
- In particular, the EU, the United States, and Australia established numerical targets and supplementary budgets for 2030 and beyond, accelerating the social adoption of hydrogen
- South Korea, the Middle East, and China also developed hydrogen strategies to boost growth



Establishing the World's First Full-scale Commercial Product Testing and Development Center



 Establishing the world's first full-scale commercial product testing and development center fully equipped with fueled testing equipment for liquid hydrogen pumps

(Provisional name) Ebara - Hydrogen Equipment Test and Development Center (E-HYETEC)



Location: Futtsu City, Chiba Prefecture (company-owned land) **Site area:** Approx. 18,000m² (Building area approx. 2,800m²)

Completion: June 2026 (planned)

*Certain test facilities scheduled to begin operations in 2025

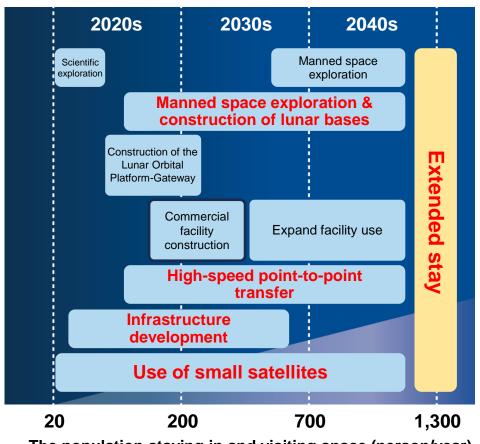


- Liquid hydrogen pump product performance testing (centrifugal pumps, plunger pumps)
- Development of related foundational technology

Challenge Ourselves to New Business Fields: Into the Aerospace Industry



- Contributions on the ground, transport of goods, and lunar surface/space ST infrastructure
- Contribute to the evolution of humankind by connecting Earth and space, anywhere and faster



The population staying in and visiting space (person/year)

Step 3 (from 2040) Lunar surface/space ST infrastructure (Water treatment, energy, life infrastructure)

 Low-gravity environmental transport technology (pumps for space infrastructure), hydrogen technology

Step 2 (from 2027)

Transport of goods in space (Orbital transport, high-speed point-to-point transport)

Satellite thruster pumps

Thrusters (satellite/debris removal)

Step 1 (from 2024)

Contribution on the ground (Transport small satellites between low earth orbits)

Pumps for space rocket engines (supply system)

Blue: Development implementation phase

Pumps for Space Rocket Engines | Status of Development

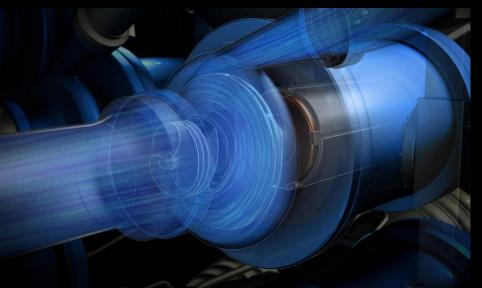


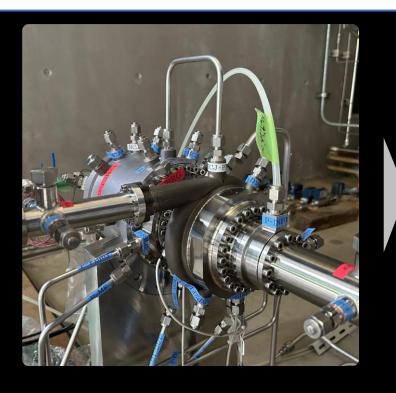
Electric Pump

Unlike conventional turbo pumps, an electric motor is used as the drive machine, providing new value in engine maintainability and thrust control

Target markets

- Space rocket engines
- Artificial satellites
- Point-to-point high-speed transport (P2P)
- Transport of goods in space
- Debris removal







July 2024 : Prototype of electric pump for rocket completed

September 2024 : -196°C liquid nitrogen test completed

2025 : Liquid methane fueled test planned

Aiming for inclusion in launch plans from 2027

Creating Technology Synergy with the Hydrogen Business Across the Entire Ebara Group

Hydrogen

Business



Energy Company

(Hydrogen compressors/blowers)

Building Service & Industrial Company

(Hydrogen-powered absorption chiller/heater, electrical control technology)

Environmental Solutions Company

(Gasification/engineering technology)

Overseas bases

(Sales/S&S)

Infrastructure Company

(Liquid hydrogen pumps manufacturing base)

Precision Machinery Company

(Vacuum/process technology)

EC Marketing Division

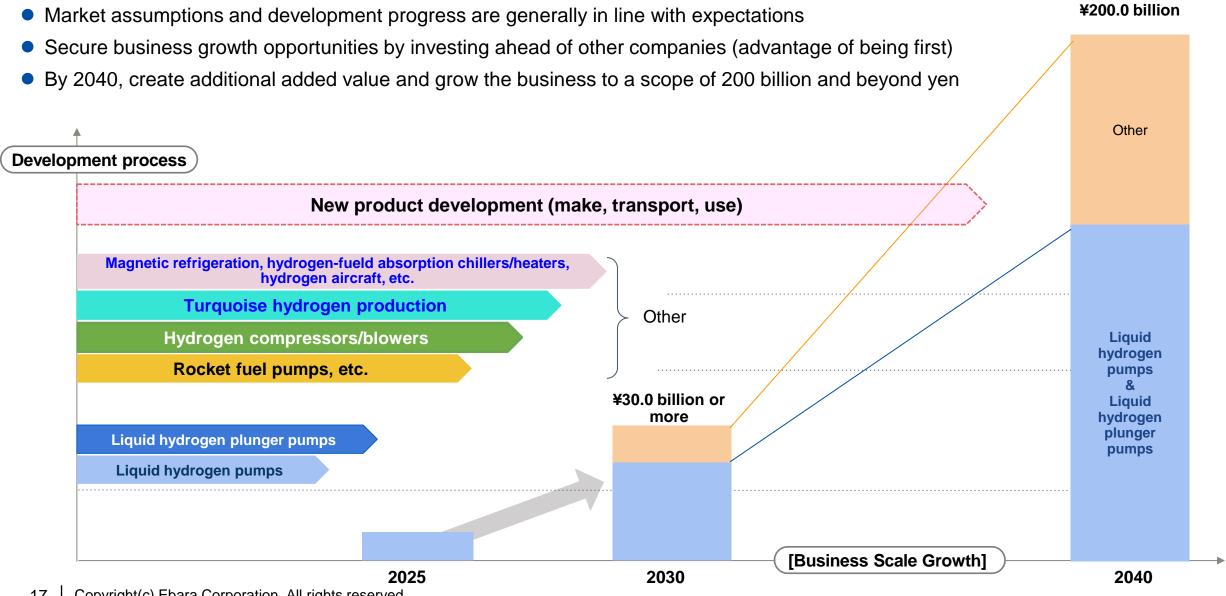
(Developed turquoise hydrogen)

EC Research and Development (EOL)

(Hydrogen/aerospace R&D)

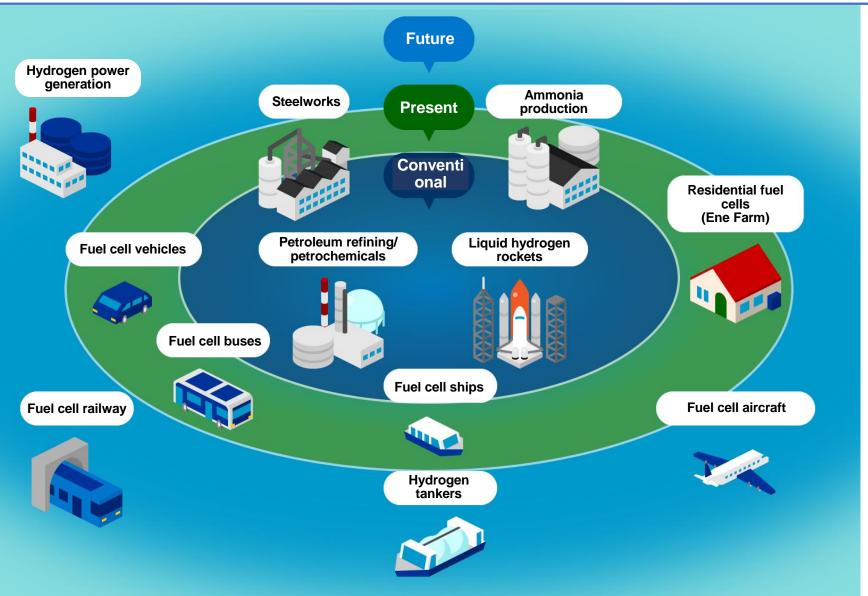
About Hydrogen Market Business Growth





Hydrogen Technology is Expected to be Used in a Variety of Ways (from the Ministry of the Environment website)





By building Ebara's new technology and businesses, we can make contributions in all hydrogen-related domains



We will pursue upfront investments and technology development to take on the challenge of realizing a hydrogen society

Source: Ministry of the Environment website https://www.env.go.jp/seisaku/list/ondanka_s_aisei/lowcarbon-h2-sc/about-hydrogen/index.html)



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